# Business planning is strategy work

Metaplan<sup><sup>Insights & Strategy</sup> in Life Sciences</sup>

#### Who we are – and what makes us different



We are a scientifically based organization and strategy consultancy with more than 50 consultants in nine countries worldwide. The life sciences ecosystem is extraordinarily complex, which makes consulting projects in this field particular challenging. We master these challenges by drawing on our many years of experience in the diverse issues in this field – from strategy development to brand planning.

## The dice haven't fallen yet ...

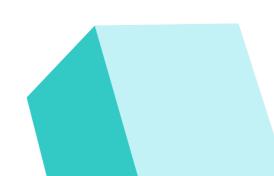


Strategy work can easily run into the routine trap. After all, there's more to it than just filling out slide decks to put on a good show.

Good business planning helps to look behind the facade of your own operational blindness. **Strategy development usually relies on a linear roadmap** you should just have to work through.

But just how delicate strategy work can be is often overlooked. It affects the views and interests of a wide variety of functions and reveals power relationships. The factual situation is often in the foreground. Tools are used to generate expertise.

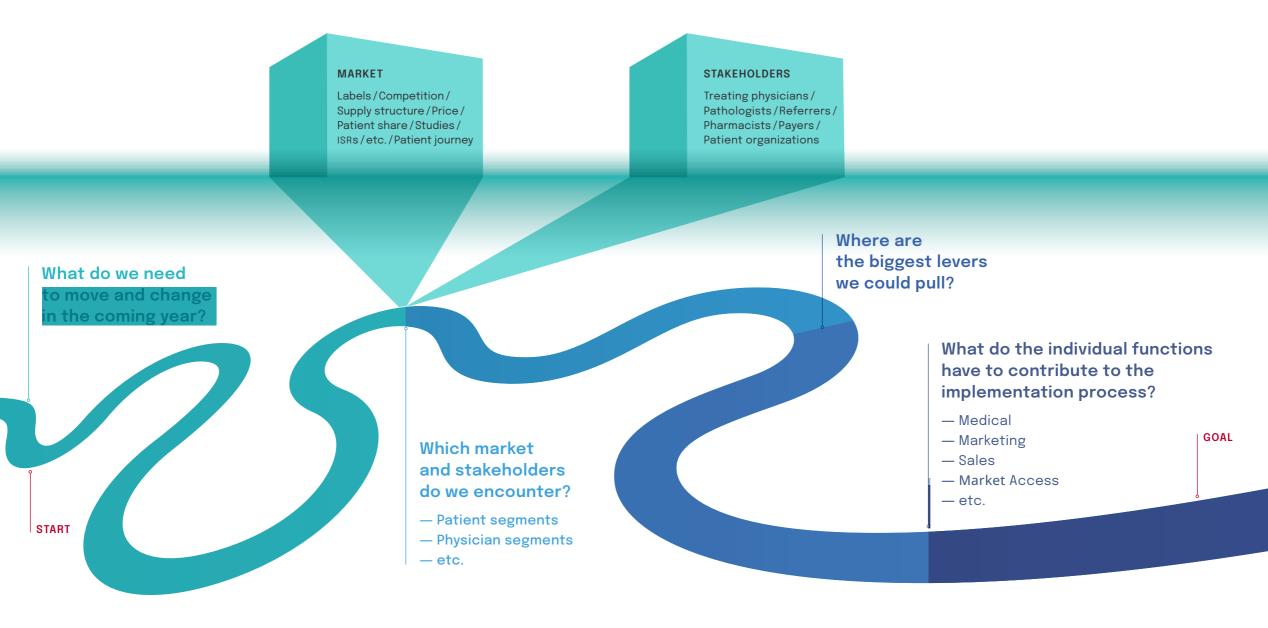
However, the factual situation does not answer the strategy question. It is a matter of deriving and making decisions for the future from the arguments and expert opinions.



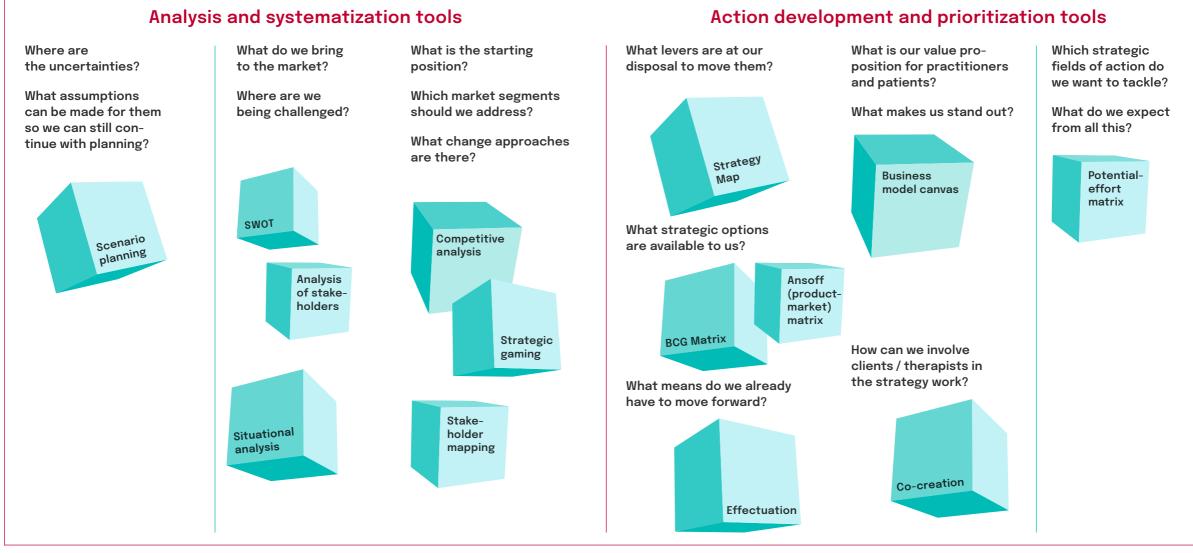
## If business planning isn't to become a game of chance

It is important to involve Take into account **Create commitment** all the relevant stakeholders differing functional for joint action and incorporate their perspectives perspectives in order to: - Develop strategies with as few white spots as possible - Ensure that everyone pulls together in the implementation Find the levers **Develop a shared** for market change market understanding

### The strategic roadmap for business planning



## Strategy flow with tool support



 $-\,$  One good tool leads to another  $-\,$ 

### How do things stand with your dice?





Design your business planning with our help. Contact us for an initial sparring session on your topics.

We look forward to hearing from you!



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